Working together towards a healthier Thanet

Thanet the issues







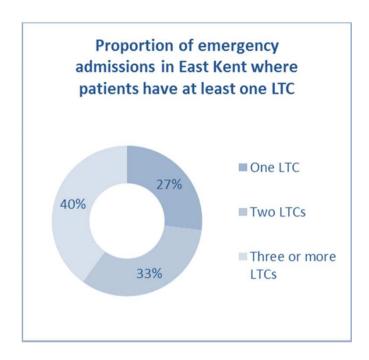


Thanet - the issues

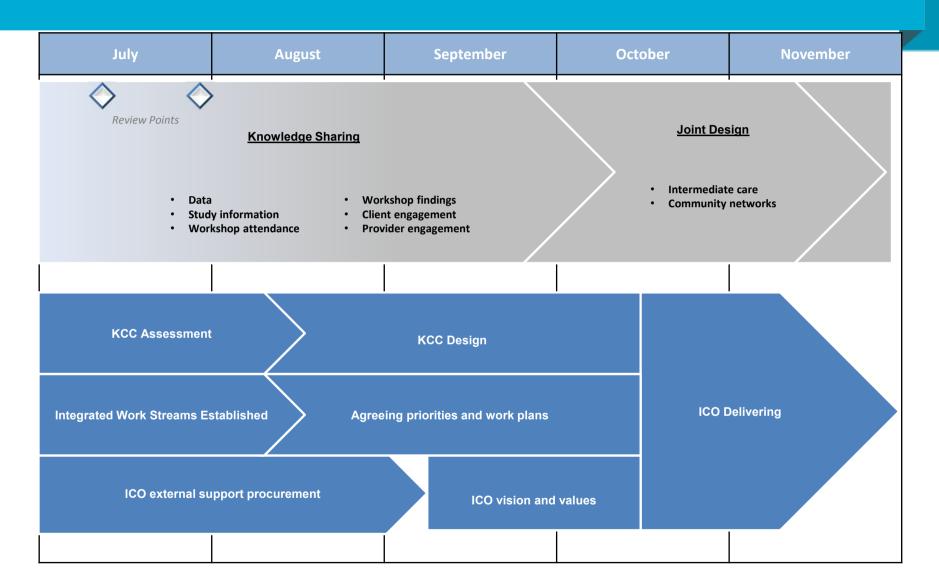


What are the pressure points?

- Increasing use of emergency services
 - GP, Minor Injuries, Accident and Emergency
- Increase in long term conditions
 - Older patients tend to have longer spells and are readmitted more frequently after a first hospital spell
 - Ageing is a fundamental factor, as the prevalence of LTCs is up to 6 times higher in over 65s than in under 65s
 - Patients with LTCs have been recently estimated to account for 70% of the total health and care spend in England
- Public Expectation
 - Faster, better, more
- Increasing residential/nursing placements/long term care and wrong provision



Project Timeline



Integrated working - our approach

Underpinning Principles

- Local community will be at the heart
- Having shared aims
- Share responsibility to deliver aims together
- Accountability and flexibility at local level
- Will not involve organisational change at this time
- Respect for organisational constraints
- Challenge traditional barriers and boundaries
- We will give staff the ability to grow and develop
- Trust and respect
- Quality

Public Engagement and Co-Production



The Thanet Plan in progress

- 1.People receive high quality, equitable and accessible GP Services
- 2. People receive high quality, integrated out of hospital care covering physical and mental health
- 3. People receive timely, clinically appropriate and high quality care in hospital
- 4. People receive high quality Mental Health and wellbeing care in the most appropriate setting
- 5. To ensure quality children's services
- 6. To contribute with partners to reduce health inequalities in Thanet

MIG up and running Practices working together in teams Over 75s initiatives underway

GP step up beds – admission avoidance Westbrook House optimisation Age UK befriending scheme

Capped contract – change enabler Established local EKHUFT Operational Group Re-design of GP in A&E

Dementia diagnosis improvement Mental Health Primary Care workers Improved access to the Beacon

Children's Board Adoption & looked after children improvements Referrals to CAF – improved process

Reduced teenage conception rates
Reduced difference in life expectancy for men
between least and most deprived populations
Reduced rate of under 75 deaths from cancer



- Voluntary / Third <u>Sector</u> organisations
- Police Volunteer / resident
- Thanet Community Networks
- Porchlight
- Independent Domestic Abuse Advisor

Thanet District Council

- Housing Regeneration
- Antisocial Behaviour
- Environmental Health
- Administrator
- Environmental Enforcement

Kent Police

- Inspector
- Sergeant
- PCs
- Gangs specialist
 PC
- PCSOs

Kent Fire and Rescue Service

- Watch Manager
- Vulnerable persons officer

Kent County Council

- Community Warden
- Trading standards
- Public Health
- Mental Health Practitioner
- Kent Integrated Adolescent Services

Home Office / DWP / NHS

- Immigration, Compliance and Enforcement Officer
- Job Centre Plus advisors
- Health Visitor
- GP

Transformation (A Waved Approach)

Delivering the Future Vision · Pathway working within the principles of care Integrated health and social care pathway, commissioning and provision • Shaping the market through strategic engagement with key primary suppliers Wave 3: Integrated commissioning · Integrated internal processes in the care pathway Wave 2: Increased breadth of services · Work with partners to develop joint · Broader suite of commissioned services strategic commissioning arrangements throughout the FSC pathway · Improved internal systems for efficient delivery of services Wave 1: Best use of existing systems · Improved use of enablement-based services Improved internal systems · Reshape provider markets (incl. rationalisation) to lay the foundations for future transformation **Current Operating Model** · Panel-focused care pathway · Traditional system adjusted with independence-

promoting services

Large provider networks

Time-consuming internal processes
 Time and task contracting relationships

Phase 1 Outcomes



Transformation (A Waved Approach)

Delivering the Future Vision

- Pathway working within the principles of care
- Integrated health and social care pathway, commissioning and provision
- Shaping the market through strategic engagement with key primary suppliers

Phase 3

nase 2

hase 1

Wave 2: Increased breadth of services

- Broader suite of commissioned services throughout the FSC pathway
- Improved internal systems for efficient delivery of services

Wave 3: Integrated commissioning

- Integrated internal processes in the care pathway
- Work with partners to develop joint strategic commissioning arrangements

Wave 1: Best use of existing systems

- Improved use of enablement-based services
- Improved internal systems
- Reshape provider markets (incl. rationalisation) to lay the foundations for future transformation

Scope

- Demand management through community capacity (Vol. Sector)
- Integration with the NHS as a mechanism to improve outcomes and drive further efficiencies
- Increase breadth of commissioned services, focused on enabling a more holistic approach to care in the community

Current Operating Model

- Panel-focused care pathway
- Traditional system adjusted with independencepromoting services
- Time-consuming internal processes
- · Time and task contracting relationships
- Large provider networks

Kent Accommodation Strategy

Thanet

Older People: +/- Known

Residential incl Dementia Care -621

Nursing incl Dementia Care 344

Extra Care 278 40

Sheltered Housing 0

KCC currently working with private developers for 40 new extra care units and are in early discussions for options for care villages

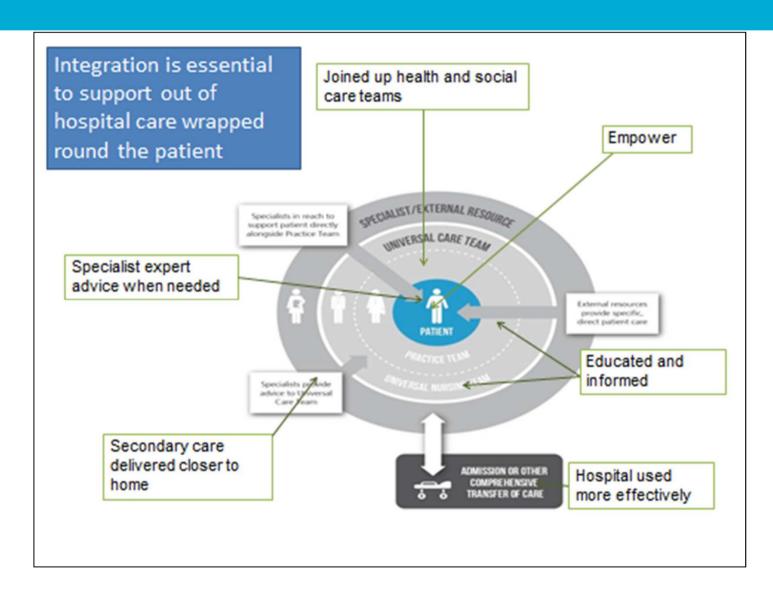
Need to consider what existing sheltered provision could be remodelled to extra care

Intermediate Care – reviewing the plans

Vacancy Rate 4% National rate 7% KCC funds ~42% of the placements

Quality and availability of Nursing
Care and Dementia Nursing key issue
in Thanet

Vision



Integrated Care Organisation - a way to accelerate delivery

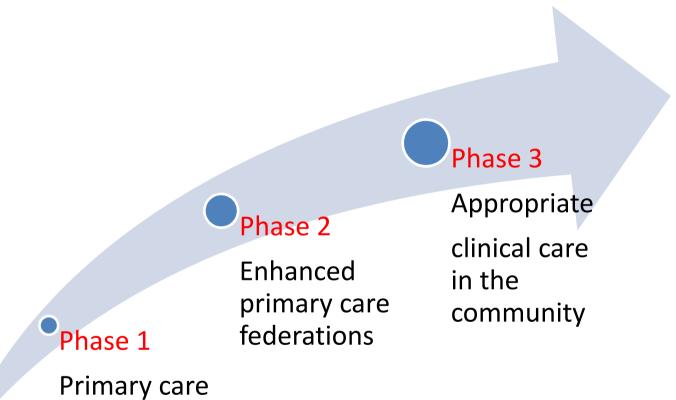
What is it?

- Re –setting the out of hospital provider landscape
- Focused on common purpose (organisation agnostic)
- Single leadership of place
- Process kick off through current providers SEPTEMBER 2014

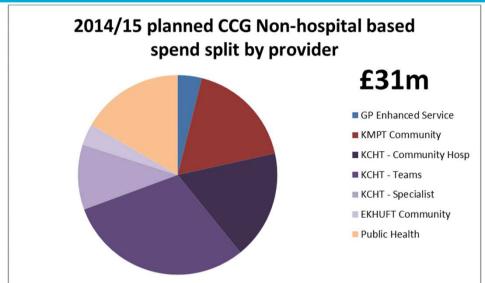
Challenges:

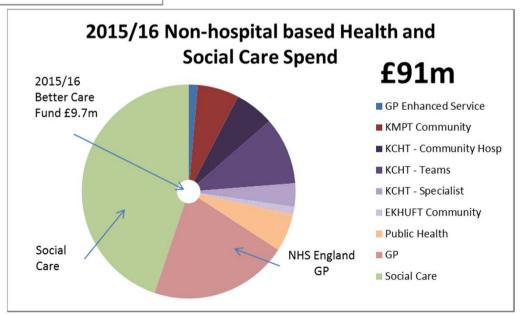
- Trust
- Accountability and risk
- Governance and regulation (local and national)
- Alignment with acute hospital
- Locally led

Clinical Phasing



The Better Care Fund





Better Care Fund Submission - what did we say?

Key Area of Focus	Expected Outcomes
 Enhanced Primary Care (including supporting self-care). Improving integration of health and social care teams. Enhancing care co-ordination. Improving dementia diagnosis and support. Increasing Primary Mental Health Support. Increasing support to care homes Enhancing End of Life care Preventing Falls. 	 Reduction in emergency admissions. Reduction in A&E attendances. Reduction in delayed transfers of care. Increasing the effectiveness of re-ablement. Avoidance of unplanned admissions. Improved Patient and Service User experience. Reduction in long-term admissions to residential and nursing homes

The Kent Vision in Thanet



More people are living with multiple long term conditions, this is a challenge locally and nationally to the public's health but also an opportunity to deliver services in a way that improves outcomes, improves experience of care and makes best use of resources.

Using the Integration Pioneer and Better Care Fund the citizens of Kent can expect:

- Better access co-designed integrated teams working 24/7 around GP practices.
- Increased independence supported by agencies working together.
- More control empowerment for citizens to self-manage.
- Improved care at home reduction for acute admissions and long term care placements, rapid community response particularly for people with dementia.
- To live and die safely at home supported by anticipatory care plans.
- No information about me without me the citizen in control of electronic information sharing.
- Better use of information intelligence evidence based integrated commissioning.

Kent Integration Pioneer Programme in Thanet

Wave 1 Systems and Partnerships	Wave 2 Breadth of Services	Wave 3 Integrated Commissioning of Integrated Provision
Principle of culture change and shared vision	Leadership	Outcomes based contracts
Health and Wellbeing Board performance dashboard	Contracting model	New procurement models
Evaluation Framework	Year of Care / Tariff & Pricing	New kinds of services
Innovation Hub	Integrated budgets	Co-production of services
Risk stratification	Integrated care	24/7 Care
I Statements	Integrated contacts and referrals (SPA)	Workforce
Optimisation /Productivity Health and Social Care	Personal Health Records	Integrated IT
Multi-disciplinary team meetings	Systemised self-care	Outcomes based evaluation
Workforce	Housing	Financial risk sharing models/ incentives
Information Governance	End of Life Care	
Urgent Care	Voluntary Sector	
Establish principle of co-production		

Better Care Fund

Discussion